Lean enterprise is a strategy for optimizing organizational performance and the customer experience — whether you work in a service, manufacturing, or knowledge work environment. It’s a systematic approach to problem-solving that can make a positive impact on the effort, time, resources, and costs of delivering customer value.

In SDSU’s Lean Enterprise certificate program, you’ll apply Lean thinking to current challenges in your workplace to immediately improve speed and quality, while decreasing costs. You’ll take site tours of local companies to see Lean principles in action, get online and in-person mentoring and coaching, and have access to free webinars from Go Lean Six Sigma.

Service or Manufacturing: Lean Will Change Your Life

Lean Enterprise Information Session
Friday, August 23 | 9–10:30 am

Get a preview of why San Diego’s top companies have been sending their employees through SDSU’s Lean Enterprise program since it began in 1999. Meet lead instructor Mike Osterling.

Enjoy complimentary coffee and pastries.
Please RSVP at neverstoplearning.net/lean or call (619) 594-3946.

Program Overview
- Estimated cost: $2,995
- Minimum completion time: Three months
- Course format: In person
- Group discount available when three or more students register from the same company. Inquire for details.

The SDSU Advantage
- Team Lean mentoring and coaching sessions
- Nationally recognized team of dynamic, experienced instructors
- Lean administrative component
- See Lean in action with company tours
- Parking is included with tuition and adjacent to the classroom
- All course materials included

Workplace Benefits
- Improve service and quality while decreasing costs
- Reduce inventory and variation
- Execute projects that show quick ROI
- Create linkage between strategic goals and frontline improvements.
- Learn how to engage employees while achieving high-impact, customer-centric improvements.

Labor Analysis
Continuous Improvement Manager – Nationwide

<table>
<thead>
<tr>
<th>Job Postings</th>
<th>Projected Growth</th>
<th>Avg. Salary Range</th>
</tr>
</thead>
<tbody>
<tr>
<td>Last 12 months</td>
<td>Over 10 years</td>
<td>$66,000–$106,000</td>
</tr>
<tr>
<td>2,335</td>
<td>+4%</td>
<td></td>
</tr>
</tbody>
</table>

Source: Burning Glass Technologies, 2019

For more information, visit neverstoplearning.net/lean, email lean.ces@sdsu.edu, or call (619) 594-3946.

SDSU Research Foundation Program

neverstoplearning.net/lean
Professional Certificate in Lean Enterprise

Fall 2019 | Lean Enterprise

Thursdays, Sept. 12–Dec. 12, 8 am–4 pm (unless otherwise noted)

Topics Include (* with site visits)
- Orientation | Problem Scoping | Teams | Metrics | Lean Simulation
- A3 Thinking Overview | Problem Solving | Plan Do Check Act (PDCA)
- Project Work: Project Scope | Project Work & Coaching with Project Mentor & Management Stakeholder
- Value Stream Mapping: Current and Future State*
- Root Cause Analysis | Presentation of Data | Respect for People | Coaching Session
- Kaizen Events | Administrative Lean (MBPM) Kata Simulation
- Project Work: Understanding the Current State | Coaching Session
- Visual Workplace | 5S | Kanban | Project Updates | In-class Team Coaching
- Standard Work | Changeover Reduction | Mistake Proofing | Cells | TPM*
- Project Work: Implementation & Countermeasures | Coaching Session
- Leader Standard Work | Daily Management Systems | Change Management | Sustainable Culture*
- Final Project Presentations

Student Testimonials

“SDSU’s program came highly recommended by (my) senior management. The classroom instruction was excellent and incorporated many exercises and examples to demonstrate the principles and encourage engagement. My favorite part of the course was the site visits, especially at Costco Optical Lab and Taylor Guitars. I implemented a continuous improvement program (modeled closely on Costco’s program), which has now been adopted in every manufacturing department at Cymer, and resulted in nearly 200 improvements in the past year!”
— Brian Slye, Manager, Optics Manufacturing and Reclaim Programs, Cymer

“Kaizen events can be held to review just about any process, manufacturing or otherwise. We’ve held half a dozen here that have helped us tremendously and we are definitely not in manufacturing!”
— Scott Crowley, Chief Operations Officer, Lloyd Pest Control

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